Program Pulse

Program Pulse reads the tracker, pull requests, calendars and dependencies instead of the status reports. It finds the milestones that will slip, says why, and tells the program manager whom to ask this week, before an executive has to step in.

> **10 days** launch slip found while every team reported green, in the demonstration on a fictional company

WHAT AI ADDS OVER TODAY'S TOOLS

- **Reads blockers written in ticket comments**
- **Spots an epic closed with bugs still open under it**
- **Checks calendars: an owner out on the due date**
- **Recommends one ask per milestone: push, reassign, cut scope or escalate**
  The same rules every week
- **Drafts the message to each team lead**
  The program manager sends it

HOW IT WORKS

Read	The work, not the report
Forecast	Points left, at the pace the team keeps
Blockers	What the data shows, and what only reading shows
Recommend	One ask per milestone
Draft	The ask, ready to send
Brief	One page for leadership

WHERE IT RUNS

- **In your environment.** Next to your tracker, repositories and calendars, with read-only access.
- **Your plan.** Milestones, due dates and dependencies are yours; the agent forecasts against them and never edits them.
- **Into your tools.** Asks as drafts in chat or email, the brief where leadership reads it.
- **People decide.** Every ask is a draft until the program manager sends it. Every date, scope and staffing call stays with the people who own it.

PEOPLE'S HOURS A YEAR, FIVE TEAMS

By hand	780 h	$117K
Dashboards and people	572 h	$86K
Agent and people	**143 h**	**$21K**

82% fewer hours than by hand; 75% fewer than with dashboards and people.

WHAT IT'S WORTH

- **$499K** Cost of delay at risk: 10 days late × $49,863 a day (checkout's $455M a year ÷ 365 × a 4% conversion uplift from saved payment methods). Exposure, not a saving.
- **$70K** A year in program manager time: 468 hours of status meetings, chasing and write-ups (5 teams × 2 h a week, less 1 h to check the brief, 52 weeks, $150 an hour).
- **8 days** Recovered if the asks are taken ($399K, conditional, not counted as a saving): legal expedites the contract review, added scope is deferred, identity starts now. Two days still need a leadership decision.

THE ENGAGEMENT · CONNECTED IN 1 WEEK, THEN EVERY WEEK

Week 1	Connect
Week 2	Forecast
Every week	Run
From month 2	Hand over and watch

People decide. The agent finds, judges, drafts and proves. Every fix, boundary and status is a proposal until its owner accepts it, and a person signs every assessment.